MONEY PLAN 2019-24 0 1 2 3	4 5
2018/19 2019/20 2020/21 2021/22 202	22/23 2023/24 2000 £'000
1. BASE BUDGET b/fwd 14,555 13,930 14,210 13,688 1	13,316 13,410
Pay and Price Increases	
Employees pay awards132135138141Employers Increased Pension Costs255255100100	144 147 100 100
Price Increases 182 150 150 150	150 150
Income Inflation (94) (95) (98)	(100) (103)
Revised Base Budget 15,030 14,376 14,503 13,981 14,376	13,610 13,704
Cost Pressures/Efficiencies	
Ongoing base pressures7744236010Ongoing base efficiencies/Income generation(1,674)(339)(675)(675)	0 0 (200) (300)
Ongoing base pressure/savings (900)	(200) (300)
(900) 84 (615) (665)	(200) (300)
2. NET BUDGET REQUIREMENT 14,130 14,460 13,888 13,316 1	<u>13,410 13,404</u>
Sources of Finance	
Revenue Support Grant 90	
Business Rates Retention 4,889 5,089 4,191 4,274	4,360 4,447
To/From Business Rates Reserve 32 1,000 New Homes Bonus 1,745 1,192 654 550	450 450
Council Tax Surplus 120 150	150 150
Council Tax 7,307 7,586 7,892 8,194 3. TOTAL SOURCES OF FINANCE 14,093 14,107 13,736 13,018 1	8,507 8,832 13,317 13,729
	13,317 13,723
Budget Surplus/(Shortfall) (37) (353) (151) (298)	(93) 325
4. PROPOSED BUDGET SAVINGS200	
Revised Budget (Shortfall)/Surplus163(353)(151)(298)	(93) 325
5. FUTURE CHANGES	
Efficiency/Transformation/Income Generation 250 200	
Revised Budget (Shortfall)/Surplus 163 (103) 49 (298)	(93) 325
REVISED NET BUDGET REQUIREMENT c/fwd 13,930 14,210 13,688 13,316 1	13,410 13,404
6. GENERAL FUND BALANCE	
Opening Balance 1,663 1,636 1,533 1,582	1,284 1,191
Contribution to/(from) General Fund 163 (103) 49 (298)	(93) 325
Closing Balance 1,826 1,533 1,582 1,284	1,191 1,516

Budget Pressures and Savings

Description

2019/20 2020/21 2021/22 2022/23 2023/24

Ongoing base budget increases

Democratic Services - Election Joint Core Strategy City Centre Plan Community Schemes NJC Payscale alignment Markets Culture (Museums & Guildhall) Cultural Anniversary Events Cities Membership Ignite Proposals Kings Walk Investment Borrowing Costs	(2) (20) 45 100 100 (10) 10 150	20 (40) (70)	(20) (20) 50		
Housing Benefit Overpayments	50	100			
Total ongoing Cost Pressures	423	60	10	0	0
Budget Efficiencies/Income Generation Kings Walk Rental Growth Parking Contract Kings Walk Investment	(200) (50) (19)	(300) (375)	(300) (375)		
Civica Contract Contract Procurements Insurance JCS Budgets	(19) (50) (20)			(200)	(300)
Total Ongoing savings	(339)	(675)	(675)	(200)	(300)
Total	84	(615)	(665)	(200)	(300)

Budget Savings Programmes - 2019/20

Portfolio	Service	Details: aim of the project	2019/20 £000	2020/21 £000	Comments
Cabinet Member for the Environment	Neighbourhood Services	Energy efficiencies and income generation opportunities	(50)		Energy savings which can be delivered through the Council's operational and non-operational estate.
	Investment Strategy	Property Investment	(100)	() () () ()	Investments in line with Property Investment Strategy
Cabinet Member for Regeneration Asset	Asset Management	Accommodation review	(100)	(100)	Savings to be delivered through the rationalisation of Council accommodation including the move from the HKP warehouses.
OTAL			(250)	(200)	

SAVINGS REQUIRED	(353)	(151)	
Contribution to/from General Fund	(103)	49	

Appendix 3

GLOUCESTER CITY COUNCIL FORECAST CAPITAL PROGRAMME AND FINANCING 2019 - 2024

Scheme	2019 / 20 £000	2020 / 21 £000	2021 / 22 £000	2022 / 23 £000	2023 / 24 £000	2019 - 2024 £000	Scheme details
Kings Quarter development (Kings Square)	1,000	4,000	0	0	0		Development Costs of Kings Square as part of the Kings Quarter Regeneration Programme Regeneration within the City Centre, larger projects include Cultural Improvments, car parking
City Centre Investment Fund	182	0	0	0	0		improvements and Tourist Information Centre relocation.
GCC Building Improvements	100	100	100	100	100		Project funding to ensure GCC buildings remain fit for purpose Maintain Council ICT infrastructure / capability. To include transformation project ensuring ICT fits the
ICT Projects	50	50	50	50	50		moving requirements of the Council
Housing projects	529	529	529	529	529		Includes Disabled Facilities Grant which is DCLG funded. Changes to funding arrangements would alter this element of the budget. Other projects include the communted sums for social housing.
Drainage and Flood Protection Works	100	100	20	0	0	220	Flood Protection Capital Fund - External grant funded projects to assist with flood protection.
Ranger Centre Barns/Storage	17	0	0	0	0	17	Creating storage facilities for Countryside Unit.
Robinswood All Paths Projects	49	0	0	0	0	49	Partnership work with Gloucestershire Wildlife trust - improving Robinswood Hill
							Nature Reserve works, part funded by Environment Agency. Project is into 2nd year of 10 year
Horsbere Brook Local Nature Reserve works	76	0	0	0	0	76	programme.
Play Area Improvement Programme	60	60	60	60	60	300	Concurrent funding improving City play areas
Crematorium Cremator Impovements	0	45	0	45	0	90	Funding to ensure maintenance of crematorium infrastructure
Grant Funded Projects	8	0	0	0	0	8	Includes Alney Island grant project
Total	2,172	4,884	759	784	739	9,338	

Financing Source	2019 / 20 £000	2020 / 21 £000	2021 / 22 £000	2022 / 23 £000	2023 / 24 £000	2019 - 2024 £000
Lottery Grants	0	0	0	0	0	0
External Grants (other)	658	574	494	474	474	2,673
Capital Receipts	514	310	265	310	265	1,664
Borrowing	1,000	4,000	0	0	0	5,000
Sub total	2,172	4,884	759	784	739	9,338